

# ANSHUMAN KAMILA, I.E.S.

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## PROFESSIONAL POSITIONS

ORGANISATION	DESIGNATION	DURATION OF SERVICE	LOCATION & JOB PROFILE
Cabinet Secretariat, Government of India	Assistant Director, Direct Benefit Transfer (DBT) Mission	April 22, 2022 – continuing	Delhi; nodal point for implementation of DBT in India, re-engineering of scheme processes and IT-based initiatives, strengthening of DBT infrastructure, dissemination of best practices and ideas
Ministry of Finance, Government of India	Assistant Director, Economic Division, Department of Economic Affairs	February 14, 2022 – April 22, 2022	Delhi; monitoring and analysing macroeconomic developments (sectoral charge of Ministry of Statistics and Programme Implementation)
		July 1, 2021 – February 13, 2022	Delhi; monitoring and analysing social sector developments (sectoral charge of Ministry of Labour and Employment and Skill Development & Entrepreneurship)
Ministry of Finance, Government of India	Indian Economic Service - Probationer / Officer Trainee	August 03, 2020 – June 30, 2021	Delhi; undergoing training as an IES officer
Reserve Bank of India	Manager, Department of Economic and Policy Research	July 29, 2019 – July 31, 2020	Mumbai (Central Office); monitoring and analysing fiscal developments relating to Central and General governments

## EDUCATION

EXAMINATION	BOARD / UNIVERSITY	SCHOOL / COLLEGE	% SECURED	POSITION ATTAINED	YEAR OF PASSING
MPhil	Jawaharlal Nehru University	Centre for Intl Trade and Development (School of International Studies)	83.70	1 <sup>st</sup> in batch	2019
MA Economics	University of Delhi	Delhi School of Economics	75.73 (Distinction)	4 out of 212	2016
BA Economics (H)	University of Delhi	St Stephen's College, Delhi	84.80 (Distinction)	1 <sup>st</sup> in batch Best 10 of university	2014
AISSE (Science)	CBSE	DAV Public School, Chandrasekharpur	96.40	1 <sup>st</sup> in state	2011
AISSE	CBSE	DAV Public School, Chandrasekharpur	96	Best 1% in state	2009

## PROFESSIONAL ACHIEVEMENTS

- Felicitated as a **Top Learner** on the Integrated Government Online Training (iGOT) Karmayogi Platform at the 1<sup>st</sup> Consultative Workshop 'Karmashala' of Karmayogi Bharat on 2 May 2023 at Vigyan Bhavan, New Delhi; sole officer of IES to have been felicitated.
- Deliberations at public forum:
  - Workshops on Direct Benefit Transfers paradigm in India; presenting the success story of India to international delegations
    - Delegation from Malawi, 29 September 2022 at Research and Information System for Developing Countries (RIS), New Delhi
  - Workshops by Unique Identification Authority of India on "Recent Initiatives on Expanding Usage of Aadhaar"; presented on use of Aadhaar in Direct Benefit Transfer Schemes, at
    - UIDAI Headquarters, New Delhi (for Departments / Ministries of Government of India)
    - Guwahati (for states of Assam, Meghalaya, Arunachal Pradesh, Sikkim)
    - Kolkata (for state of West Bengal)
    - Bhubaneswar (for state of Odisha)
    - Puducherry (for UT of Puducherry)
  - Represented DBT Mission, Cabinet Secretariat at the G 20 Anti-Corruption Working Group Meeting during 1 – 3 March 2023 to present Direct Benefit Transfers paradigm as a success story in use of technology for curbing corruption; featured in [reporting by DD India](#)
- Commendation letters for excellence in professional conduct from:
  - [Sh Tarun Bajaj](#), Secretary, Department of Economic Affairs, Ministry of Finance, Government of India
  - [Dr K V Subramanian](#), Chief Economic Adviser, Ministry of Finance, Government of India

- **Gold Medal** from Insolvency and Bankruptcy Board of India (IBBI) for standing first in Limited Insolvency Examination conducted for IES Officers on 19 February 2021
- Awards from Lal Bahadur Shastri National Academy of Administration (LBSNAA), Mussoorie during 95<sup>th</sup> Foundation Course (FC) 12 Oct – 18 Dec 2020
  - **President of India Gold Medal** for Best Officer Trainee (OT) (among 428 OTs) in the FC (845.98 out of 967.50 marks)
  - **Director's Gold Medal** for standing 5<sup>th</sup> in Order of Merit by securing highest marks in written examination and Director's Assessment (556.40 marks out of 622.50 marks)
  - **Sangay Lhaden Shenga Esprit de Corps Bronze Medal** for promoting *esprit de corps* amongst OTs of the FC
- Ranked **AIR 1** in Indian Economic Service (I.E.S.) Examination 2019 conducted by Union Public Service Commission (U.P.S.C.)
- Awarded Principal's Silver Medal as the **Best Performer Award (Silver)** for having stood second in the 122<sup>nd</sup> Induction Program for Grade B (DR) Officers (November 04, 2019 to January 10, 2020) conducted in Reserve Bank Staff College, Chennai
- Ranked **AIR 1** in RBI Grade B (Department of Economic and Policy Research) Examination 2018 conducted by RBI Services Board

## ACADEMIC ACHIEVEMENTS

- Member, Editorial Team, [Journal of Research in Social Science and Humanities](#) of Pioneer Publishing, Hong Kong
- Designed, developed and delivered the module on **Data Analysis and Data Interpretation** for the Officer Trainees of **95th Foundation Course** at LBSNAA, Mussoorie during 95th Foundation Course (FC) 12 Oct – 18 Dec 2020
- Qualified for Assistant Professor and **Junior Research Fellowship** on basis of **UGC-CBSE NET December 2015; AIR 3** in Economics
- **Awards and Scholarships from Department of Economics, Delhi School of Economics**

*Dr Manmohan Singh Fellowship 2015-16 for securing highest marks in first year of post-graduate classes*

*All India Post Graduate Scholarship 2014-16 on recommendation of the department for performance in post graduate programme*

*DSE Merit Scholarship 2014-16 for performance in DSE Entrance and post-graduate classes*

- **Awards and Scholarships from the Department of Economics, St Stephen's College**

*Mukarji Memorial Prize 2016 for MA/MSc students for 'regular work and qualities of perseverance, industry and simple living'*

*Mrs and Mr BD Gupta Prize 2015 for securing highest aggregate marks in B.A. Economics (H) 2011-14*

*Dr Charat Ramji Gold Medal 2014, Rudra Economics Prize 2014 for overall excellence in academic performance*

*Aditi Shivweshkar Scholarship 2012-14 for good and sustained academic record and participation in co & extra-curricular activities*

*Ranjit Singh Goel Memorial Prize 2012 for securing highest marks in First Year Undergraduate Study in Economics Honours*

- **Awards, Nominations and Scholarships from St Stephen's College**

*St Stephen's Centenary Medal 2013-14 for 'character combined with learning'; among 2 students to speak at Dismissal Service '14*

*Mitsubishi-Tokyo UFJ Foundation (Sanwa Bank) Scholarship 2013-14 for academic excellence and contribution to overall college life*

- **NTSE Scholar** in 2007, NCERT, Ministry of Human Resource Development, Government of India
- **DAV Talent Search Scholarship** - 2008, DAV College Management Council, New Delhi – **Nationally ranked 3 out of 40000+**
- Decorated with the **Scholar Badge** in school since Class VII for consistency in academic performance
- **CBSE merit certificate in Science in Class X** for being placed among top 0.1% of high scorers in AISSE 2009
- **Best All Rounder of the Year** in Grades VII (2007) and X (2009)
- **Topper of the Year 2011** (for attaining the 1<sup>st</sup> Position in the State of Odisha in AISSE Science)

## INTERNSHIPS

- **Executive Summer Intern, Reserve Bank of India, Bhubaneswar Regional Office (May-July 2015)**
  - Two-month field and office-based internship in Department of Cooperative Bank Supervision
  - Authored report on 'Post Amalgamation Prospects of RRBs in Odisha – Policies and Practices'
  - Attended 'Econometrics Capsule for Central Bankers' by Dr Amaresh Samantaray, University of Pondicherry
- **Intern at O/O Shri Kalikesh Narayan Singhdeo, Hon'ble Member of Parliament, Lok Sabha, Bolangir, Odisha (June-July 2013)**
  - Studying the reach of Government schemes, MPLADS projects and other developmental projects in Bolangir district (one of the three most socially and economically marginalised districts of Odisha)
  - Also, contributed through intensive engagement to 'Swaniti'-project on de-bottlenecking livelihoods of people in Bolangir
- **Research Assistance in Ministry of Finance Project on 'Status of Indian Handicrafts in Globalised Era' (December 2012)**
  - Specifically studied crafts and artisan village of Raghurajpur (Puri) Odisha – to assess the economic plight of handicraft artisans in a scenario of globalisation and role of government policies to ameliorate their condition; under Prof Mitali Chinara, Utkal Univ.
- **Intern at Orissa Modernising Economy Government and Administration (OMEGA) Project, Department of Panchayati Raj, Govt of Odisha (supported by DFID, UK) (June-July 2012)**
  - One-month back office and field-based internship in State Institute of Rural Development, Odisha
  - Fine-tuning of social audits of MGNREGA in Odisha
  - Authored, submitted white paper to Hon'ble Minister of Panchayati Raj suggesting improvements in process of social audit

## RESEARCH GRANTS

- **Goutham Krishna Memorial Research Grant**, Department of Economics, St Stephen's College (May 2015 – April 2016)
  - Research grant worth Rs 11000/- for conduct of two academic projects under mentorship of Mr Benston John, Assistant Professor, Department of Economics, St Stephen's College
  - **"Postal variables as proxy for economic growth in colonial period"** and **"Grading state government efficiency using returned mail"**

- Consolidated report titled '**From Imperial Post to India Post – A study of whether and how the postal system remains in sync with contemporary economy**' submitted to Chief Post Master General, West Bengal Circle and Director, R.A.K. National Postal Academy; report archived in the Kolkata GPO Archives and Library at R.A.K. National Postal Academy

## POSITIONS OF RESPONSIBILITY

- **Member**, Executive Committee, Computer Society for the 95<sup>th</sup> Foundation Course, Lal Bahadur Shastri National Academy of Administration [12 Oct – 18 Dec 2020] – organized the Internet Radio of the 95<sup>th</sup> FC
- **Editor in Chief**, The Economics Society, St Stephen's College [2013-14] – responsible for all publications of the Editorial Board
- **Editor in Chief**, Gandhi Study Circle, St Stephen's College [2013-14] – responsible for publication of annual journal
- **Secretary**, Finance and Investment Cell, St Stephen's College [2013-14] – for supervision of Financial Literacy Campaign
- **General Secretary – Academics**, Students' Union Society, St Stephen's College [2013-14] – academic welfare of student body
- **Member, Student Council**, St Stephen's College [2015-16, elected unopposed] – reviewing activities of Students' Union
- **Department Nominee**, Committee for Management of Ratan Tata Library (RTL), Delhi School of Economics [2015-16] – the sole student nominee from Department of Economics on the apex committee for reviewing the management of RTL

## CO-CURRICULAR ACTIVITIES & ACHIEVEMENTS

- Courses successfully completed
  1. 'Central Bank Digital Currencies' organized by IMF South Asia Regional Training and Technical Assistance Center (SARTTAC) and IMF Institute for Capacity Development (December 5 – 9, 2022)
  2. 'Fiscal Risks Analysis and Management' organized by IMF South Asia Regional Training and Technical Assistance Center (SARTTAC) and IMF Institute for Capacity Development (April 4 – 7, 2022)
  3. 'Nowcasting' organized by IMF South Asia Regional Training and Technical Assistance Center (SARTTAC) and IMF Institute for Capacity Development (March 28 – April 1, 2022)
  4. 'Fiscal Reporting and Transparency' organised by IMF South Asia Regional Training and Technical Assistance Center (SARTTAC) and IMF Institute for Capacity Development (January 17-20, 2022)
  5. 'Model-Based Monetary Policy Analysis and Forecasting' organized by IMF South Asia Regional Training and Technical Assistance Center (SARTTAC) and IMF Institute for Capacity Development (December 6-17, 2021)
  6. 'Digitalisation of PFM Systems for Improved Service Delivery' organized by IMF South Asia Regional Training and Technical Assistance Center (SARTTAC) and Capacity Development Office in Thailand (CDOT) (September 20-24, 2021)
  7. 'Cadre Specific Programme for Indian Economic Service Probationers (2019 Batch)' by Institute of Secretarial Training and Management (ISTM), New Delhi (31 May – 18 June 2021)
  8. 'Indian Economic Service (IES) Officer Trainee Programme' by Indian Institute of Management, Ahmedabad (IIM-A) (10 – 21 May 2021)
  9. Online Programme on 'An Overview of Securities Market' by National Institute of Securities Market (NISM), Mumbai (3 – 7 May 2021)
  10. Training programme on 'Official Database, Unit Level Data Extraction and Impact Evaluation' by National Statistical Systems Training Academy (NSSTA), Greater NOIDA (19 – 30 April 2021)
  11. Core Issues Related to Agricultural Sector by ICAR-National Institute of Agricultural Economics and Policy Research (NIAP), New Delhi (12 – 16 April 2021)
  12. Macroeconomic Diagnostics by IMF South Asia Regional Training and Technical Assistance Centre and IMF Institute for Capacity Development (30 March – 9 April 2021)
  13. Financial Programming and Policies by IMF South Asia Regional Training and Technical Assistance Centre and IMF Institute for Capacity Development (15-26 March 2021)
  14. Training Programme (Online) on International Trade Challenges Facing India for the Officer Trainees of Indian Economic Service 2019 Batch by Indian Institute of Foreign Trade, New Delhi (8-12 March 2021)
  15. Short-Term Media Communication Course organized for the Officer Trainees of Indian Economic Service of 2019 Batch by Indian Institute of Mass Communication, New Delhi (1-5 March 2021)
  16. Specialized Training on Trade Remedies under WTO at Centre for WTO Studies, Indian Institute of Foreign Trade, New Delhi (22-26 February 2021)
  17. Training Programme on 'Public Finance' for Officer Trainees of the Indian Economic Service at National Institute of Public Finance and Policy, New Delhi (8-12 February 2021)
  18. Courses designed by Evidence for Policy Design (EPoD) at Harvard Kennedy School and delivered by EPoD India at KREA University in collaboration with LBSNAA, Mussoorie
    - a. **Becoming an effective user of data system**
    - b. **Becoming an effective consumer of descriptive evidence**
    - c. **Becoming an effective consumer of impact evaluations**
  19. One-year certificate course in **Statistical Package for Social Sciences (SPSS)** at St Stephen's College, 2012-13
  20. '**Engaging with Unequal India**' offered by Sh Harsh Mander [erstwhile member of National Advisory Council], 2011-12
  21. **Study tour to Parliament of India** to appreciate the multi-dimensional functioning of legislature in India, 2014

22. **One Week Short Term Course on Research Methodology**, UGC HRD Center, Utkal University, Bhubaneswar, 2017

- **Best Delegate** at 'Financial Summit 2011' and 'Mock Inter States Council 2012', St Stephen's College
- **Best Young Economist** for winning 'The Economists' Trail' in National Economics Fest – 2014, St Stephen's College
- Jointly **conceived and chaired** *Economic Crisis Room, Corporate Social Responsibility Forum and Mock National Development Council* in 2012, *Mock Parliament 2014* and *Helping Tito {simulating Sri Lankan Economy} 2015* in St Stephen's College
- One of the authors of '**Indian Economic Development Since 1947-I' (EurekaWoW Publications)**- to promote peer-to-peer learning in a IV<sup>th</sup> Semester course for Economics H students

#### EXTRA-CURRICULAR ACTIVITIES

- **Commander** of School Scout Troop in 2006-08 and **Governor's Scout Award, Odisha** in 2008
- Initiated and managed **Financial Literacy Campaign** – a student driven mission to promote awareness about need and means of financial savings among Group IV workers of St Stephen's College
- Plays badminton and table tennis; likes driving 4 wheelers; likes to cook Indian; likes to sing and occasionally dance; movie buff

#### PARTICIPATION IN CONFERENCES / ACADEMIC FORUMS

- Delivered the valedictory [lecture](#) at **Workshop on Large Data Processing** organised by Council for Social Development, Hyderabad and ICSSR during 11-21 July 2023
- Participated in **3<sup>rd</sup> International Conference on Management Research ICMR 2023** of KIIT School of Management, KIIT Deemed University on 24 February 2023 to present [this](#) paper
- Participated in **National Institute of Public Finance and Policy – International Institute of Public Finance International Conference** on 'Papers in Public Finance' to present [this](#) paper on 29 June 2021
- Participated in **Institute of Economic Growth Seminar** to present [this](#) paper on 28 January 2021
- Participated in **Department of Economic and Policy Research Study Circle**, Reserve Bank of India (Mumbai) to present [this](#) paper on 25 September 2020
- Participated in the first-ever '**National Conference on Economics of Competition Law**' by Competition Commission of India, 2016
- Attended plenary sessions at '**Delhi Economics Conclave 2015**' organized by Ministry of Finance, Government of India

#### PUBLICATIONS (ACADEMIC)

1. Kamila, A., Sreeramulu, M., Ranjan, A. "[Do spillover effects exist in Indian markets?](#)", International Journal of Economic Policy in Emerging Economies (IJEPEE), Vol. 17, No. 4, 2023
2. Kamila, A. "[Direct Benefit Transfer in India – A Global Role Model](#)", YOJANA, Ministry of Information and Broadcasting, June 2023 – with Saurabh K Tiwari, Joint Secretary, Cabinet Secretariat, Government of India
3. Kamila, A, Sreeramulu, M, Aastha, Khan, S, Ranjan, A. "[Sentiment in RBI Financial Stability Reports: A Little Ado About Something](#)" in American Research Journal of Business and Management, Vol 9 No 1, pp 20-28 [A working paper version is available at [IES Working Papers](#)]
4. Contributed to "[Economic Survey 2022-23](#)" of the Government of India, Ministry of Finance, January 31, 2023. (Contribution acknowledged by V Anantha Nageswaran, Chief Economic Adviser, Ministry of Finance, Government of India ([seventh line of third paragraph](#)))
5. Kamila, A, Bansal, R and Mishra, R. "[A Reformist Thought to Fiscal Reform and Budget Management](#)" in Vikalpa: The Journal for Decision Makers, Vol 48 No 1, Sage Publications
6. Kamila, A. "[Direct Benefit Transfers – Paradigm and Evolution](#)" in Compendium of e-Governance Initiatives 2022 on 'e Governance: Bringing Citizens, Industry and Government Closer' by Department of Administrative Reforms and Public Grievances – with Saurabh K Tiwari, Joint Secretary, Cabinet Secretariat, Government of India
7. Kamila, A. "[Fiscal dominance in India: an empirical estimation](#)" at Indian Economic Review, 57, pp 113-132, Springer
8. Kumar, S., Kamila, A. and Bansal, R. "[Addressing the economic trade-offs of interlinkages in contemporary agrarian markets](#)" at Ideas for India on 6 June 2022
9. Involved in the preparation of [Monthly Economic Report](#) of the Department of Economic Affairs, Ministry of Finance, Government of India for February – March 2022
10. Contributed to "[Economic Survey 2021-22](#)" of the Government of India, Ministry of Finance, January 31, 2022. (Contribution acknowledged by Sh Sanjeev Sanyal, Principal Economic Adviser, Ministry of Finance, Government of India ([fourth line of second paragraph](#)))
11. Kamila, A – "[Fiscal dominance in India: Through the windshield and the rear-view mirror](#)", Institute of Economic Growth (IEG) Working Paper No 429 (A refined version of the paper hosted at NIPFP as "[Fiscal dominance in India: An empirical estimation](#)")
12. Kamila, A and Mehra, M K – "[Exploring the Convergence Puzzle in India: Combining neoclassical and endogenous models to understand growth experience of Indian states](#)", Institute of Economic Growth (IEG) Working Paper No 421
13. Contributed to "[State Finances: A Study of Budgets of 2020-21](#)" of the Reserve Bank of India, October 2020. (Contribution acknowledged in [foreword](#) to the report by Dr Michael Debabrata Patra, Deputy Governor of RBI (1<sup>st</sup> paragraph of second page)
14. Kamila, A and Aastha – "[Book review on 'Advice and Dissent: Why America Suffers When Economics and Politics Collide' by Alan S. Blinder](#)", Reserve Bank of India Occasional Papers: Vol. 41, No. 1: 2020
15. Data support for "[Provisional Accounts of Central Government Finances 2019-20: An Assessment](#)", RBI Bulletin June 2020
16. Singh, K, Sood, S, Agarwal, R and Kamila, A – "[Union Budget 2020-21 – An Assessment](#)", RBI Bulletin April 2020

17. Kamila, A and Chinara, M – “[What worth is a BIT: Impact of BITs on FDI inflows into India](#)”, *FOCUS - Journal of International Business*, Vol 4, No 2, Jul-Dec 2017 [ISSN: 2347-4459], UGC Journal no.: 47671
18. Chinara, M and Kamila, A – “The Tyranny of Numbers – Gender Wage Gaps and their decomposition”, *Odisha Economic Journal*, Vol 49, No 1 and 2, Jan-Jun 2017 & Jul-Dec 2017 [ISSN: 0976-5409]
19. Chinara, M and Kamila, A – “Nationalisation of coal industry – its efficacy and equity: An Indian Experience”, *Special Issue of International Scholarly Research Journal for Interdisciplinary Studies*, Apr 2017 [ISSN: 0976-8564], Impact factor – 2.03
20. Chinara, M and Kamila, A – “[Post Amalgamation Prospects of Regional Rural Banks \(RRBs\) in Odisha: Policies and Practices](#)”, *MUDRA Journal of Finance and Accounting*, Vol 3, No 2, July-Dec 2016 [ISSN: 2347-4467], UGC Journal List Serial No.: 1884, Journal No.: 47678
21. Kamila, A, Dutta, T, Paul, PJ and Saksena, U – “[Postal Variables as Proxy for Economic Growth in the Colonial Period](#)”, *NMIMS Journal of Economic and Public Policy*, Vol 1, No 2, Oct – Nov 2016
22. Kamila, A, Dutta, T, Paul, PJ and Saksena, U – “[Grading State Government Efficiency Using Returned Mail](#)”, *VILAKSHAN XIMB Journal of Management*, Vol 13, No 2, Sept 2016 [ISSN: 0973-1954], UGC Journal List Serial No.: 389, Journal No.: 48470
23. Kamila, A and Goyal, A – “(De-)Nationalisation of the coal sector in India – A Regulatory Transition”, *Global Journal of Multidisciplinary Studies*, Vol 5, No 9, Aug 2016 [ISSN: 2348 - 0459], Impact factor – 2.389
24. Chinara, M and Kamila, A – “Issues and Challenges in Sustainability of RRBs: A case study of Odisha”, *SJCC Management Research Review*, Vol 5, No 2, Dec 2015 [ISSN: 2249 - 4359], UGC Journal List Serial No.: 2668, Journal No.: 62905
25. Goyal, A, Kamila, A and Dayal, A – “Estimation of Gravity Model of Trade for India”, *The Indian Journal of Commerce*, Vol 68, No 4, Oct-Dec 2015 [ISSN: 19-512X]
26. Chinara, M and Kamila, A - “Women’s Financial Inclusion – the path travelled and the way forward”, *Odisha Economic Journal*, Vol 47, No 1, Jan-June 2015 [ISSN: 0976-5409]

#### **PUBLICATIONS (POPULAR PRESS)**

1. “[‘Sabka vikas’ all the way: Progress in the new socio-economic milieu](#)” – Expert View, MINT, 1 February 22
2. “[‘India’s app economy needs a satisfactory consumer grievance redressal forum](#)” – Business Standard, 25 January 22, with Ms Akshita Goyal
3. “[‘Why natural experiments are a natural choice for a Nobel prize](#)” – Mint, 18 October 21, with Ms Yashaswini Saraswat
4. “[‘Time for a sovereign wealth fund?’](#)” – Hindu Business Line, 04 October 2021, with Dr Jaydeep Mukherjee
5. “[‘Exploit the potential of natural experiments for policy making](#)” – Mint, 16 September 21, with Ms Yashaswini Saraswat
6. “[‘Govt’s capex scheme to augment Indian states’ equitable long-term growth](#)” – Financial Express Online, 1 June 21, with Ms Yashaswini Saraswat
7. “[‘Reform India’s fiscal management law for counter-cyclical impact](#)” – Opinions/Views, Mint, 07 May 21, with Ms Ritika Bansal and Sh Rajiv Mishra
8. “[‘Tackling the stubble burning problem](#)” – In Perspective, Deccan Herald, 02 April 2021, with Ms Yashaswini Saraswat
9. “[‘Odisha of My Dreams](#)” – in *Parva Odisha*, Prasana Kumar Dash (eds), Odia Samaj, New Delhi, ISBN – 978-93-80768-04-5
10. “[‘Syllabus Standardisation Needed](#)” – Orissa Post 20 August 2015, with Dr Mitali Chinara – it argued against the possibility of a ‘Lowest Common Multiple’ syllabus being encouraged by introduction of CBCS and argued why it is a welcome step in Indian education system
11. “[‘Intolerance towards Aswachchh Bharat](#)” – Eostre Blog of Delhi School of Economics – it presented a mathematical-cum-intuitive proof why small individual acts of cleanliness matter in achieving clean surroundings