

File No. 13020/1/2022-IES
Government of India
Ministry of Finance
Department of Economic Affairs
(IES Cadre)

Room No. 15105, Kartavya Bhawan-1
New Delhi, Dated: 09.10.2026

OFFICE MEMORANDUM

Subject: Inviting applications for participation in Long Term Masters Programme with Lee Kuan Yew (LKY) School of Public Policy, National University of Singapore (NUS), Singapore for the academic year 2027-28-reg.

The IES Cadre intends to nominate 2 IES officers for a one-year Masters in Public Administration (MPA) Programme which is fully funded by means of scholarship by the Lee Kuan Yew (LKY) School of Public Policy, National University of Singapore (NUS), Singapore for the academic year 2027-28.

2. This one year Masters in Public Administration (MPA) Programme, is intended for mid-level professionals and focuses on imbibing the following relevant skills in the participants:

- i) The ability to critically review research and the tools to develop detailed policy responses to multidimensional issues and situations.*
- ii) Aims to develop skills in leadership, creative thinking and problem solving through economic analysis using big data, official statistics and case studies related to public policy.*
- iii) Access and insight into Singapore's institutions and corresponding practices in the field of policy-making and implementation.*
- iv) Learning from International best practices by undergoing a Governance Study Project (GSP), which provides an opportunity for applied learning via the preparation and presentation of research policy reports on public policy issues.*

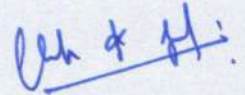
3. The selected candidates will be provided scholarship by the Lee Kuan Yew (LKY) School of Public Policy, National University of Singapore (NUS), Singapore (as per **Annexure II**). The IES Cadre will **not** bear tuition fee or any travel costs. The selected officer(s) will be treated as on official duty for the entire period and will be paid the Salary (Pay and other allowances) by the Ministry /Department/Organisation where the officer(s) is posted.

4. Guidelines for selection of officers for the instant programme are at **Annexure I**. Screening of the applications and final selection of panel of officers shall be done by a Standing Selection Committee chaired by the Chief Economic Adviser, Ministry of Finance. The decision of the Committee shall be binding and final. The shortlisted applications would be forwarded to LKY School of Public Policy for final selection. The decision on the final selection of the officers will be made by the admissions committee of LKY.

5. It may be noted that in the event of selection, political clearance/visa note etc. shall be obtained by the Ministry/Department/Organization, where the officer is posted. The 'Deputation Order' shall also be issued by the Ministry/Department/Organization concerned.

6. Administration/Establishment Division of the participating Ministries/Departments/Organizations may forward the application of eligible and interested officers **in the prescribed format (with complete documents as prescribed in Annexure III and IV)** to Shri Vishnu K Venugopal, Assistant Director, IES Cadre physically i.e. to Room No. 15105, 5th Floor, Kartavya Bhawan-1, Department of Economic Affairs or send it via e-mail to ad-iescadre@gov.in **latest by 23.10.2026.**

7. This issues with the approval of the competent authority.



(Vishnu K Venugopal)
Assistant Director (IES)
Tele: 24012961

To,

All participating Ministries/Departments

Copy also to:

All IES officers via email.

Guidelines approved for the Training Programme:

- i. **Minimum Service Requirement:** The officer should have completed a minimum of **five** years of service before applying for the one-year Master in Public Administration Programme (MPA).
- ii. Upper age limit as on 1st July 2026: 48 years
- iii. The officer should be holding a Cadre post (not on deputation of any type) at the time of submission of the application.
- iv. **Number of Training programmes attended:**
 - a. The officer should not have attended more than 2 training programmes sponsored by IES Cadre in the last 3 years.
 - b. The officer should not have attended any long-term Training programme sponsored by the IES Cadre in their career.
- v. **Departmental Enquiry/vigilance cases:** The Officer should not have any departmental proceedings/vigilance cases pending or contemplated against him/her.
- vi. **APAR grading:** The Officer should have 'very good' grading in their APAR for the last five years with at least three outstanding entries and no adverse entries.
- vii. **Debarment:**
 - a. If an officer does not attend the course or withdraws his/her request at any stage after getting nominated for a course, he/she will be debarred as per provisions. The debarment will be for two financial years for not attending a short-term training programme and for three financial years for not attending a long-term training programme.
 - b. The officers who drop out with less than three weeks remaining for the commencement of the programme on the ground of official exigencies shall be automatically debarred from any foreign training for a period of five years.
- viii. **Undertaking:**
 - a. An officer has to give an Undertaking that in case of any false information furnished by him/her in the application form, the full scholarship extended for their training would be recovered from them with penal interest and action under CCS (CCA) Rules/other relevant rules will be initiated against them.
 - b. Officers nominated for Long Term programmes shall be required to execute a bond, before the commencement of the course, to continue to serve the Government for a period of five years after completion of the course.
- ix. **Feedback:**
 - a. It shall be mandatory for the officers attending long term and short term programmes to give their feedback about the programme attended. The officers who do not submit feedback, after undergoing a foreign training programme, may be restricted in future from applying for any Training Programme being sponsored by the IES Cadre.
 - b. The officers nominated for long term courses shall submit a report/ case study/ theme paper related to their programme and shall be available as guest faculty for two financial years for providing training to IES officers.

Annexure-II

The components and details of the **scholarship** are as given below:

Component	Details
Monthly maintenance allowance -tenable from the official arrival date to the programme's official end date.	SGD 2,100 (Tenable from the official arrival date to the official end date of the programme)
One-time book and settling-in allowance	SGD 1,000
Tuition fees, Miscellaneous Student Fees and One-time Programme Fee (administrative fee)	Tenable from the official arrival date to the official end date of the programme
Cost of travel: Two-way travel allowance from the home country to Singapore and from Singapore to the home country upon graduation. The quantum of allowance is based on the student's region of origin. For India, it is SGD 700 per way.	

Application Form

1. Name of the applicant (Dr./Mr./Miss/Mrs.):
2. Batch/Year of entry into IES:
3. Date of superannuation:
4. Ministry/Department where currently working:
5. Designation:
6. Official Passport No.
7. Mailing Address:
 - (i) Office
 - (ii) Residence
 - (iii) E-mail
8. Telephone No.
 - (i) Office
 - (ii) Residence
 - (iii) Mobile
9. Details of previous published research papers, if any. Attach separate sheet.
10. Whether attended any long-term/short-term training programme for more than two weeks abroad in the last 2 years?
11. Whether attended any Conferences/Workshops/Seminars abroad for more than two weeks during the last two years.
12. Relevance of course to the Officer in their present and future assignments (maximum 500 words). Attach on a separate sheet.
13. I hereby declare that all particulars given by me in this application are correct.

Name

Signature of Applicant

Date

Place

Recommendation of IES Cadre

Name

Date

Signature of Cadre Controlling Authority

Following documents may be **forwarded along with the application latest by 23.10.2026:**

- i. Degree scrolls and academic transcript (including grading description)
- ii. Curriculum vitae or Resume
- iii. Essay on the following topic in 800 words:

"Artificial intelligence is expected to transform labour markets across the world. Critically examine the likely impact of AI on employment in India, with reference to sectors such as IT and business services, manufacturing, agriculture, and the informal economy. Evaluate the adequacy of India's current responses in skilling, education, social protection and regulation. Suggest what the Government, industry and educational institutions should do to ensure that the benefits of AI are widely shared, and discuss the role of the civil service in managing this transition."